

EARLY RISK DETECTION COMMITTEE DIRECTIVE

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I. AIM:

1. The purpose of this arrangement is to determine the duties and working principles of the Committee for Early Detection of Risk (the "Committee") to be formed by the Board of Directors of Batıçim Batı Anadolu Çimento Sanayii A.Ş. (the "Company").

II. SCOPE

- 2. The main tasks of the Committee shall be to determine the early identification of risks that could jeopardize the existence, development and continuation of the Company, to implement the necessary measures related to the risks identified, and to advise and make recommendations.
- 3. This directive shall be governed by the Committee for Early Detection of Risk (the "Committee") in accordance with the Communiqué on the Determination and Implementation of Corporate Governance Principles (Communiqué) no. 56 of Series IV, published by the Capital Markets Board that determines the duties and principles of work.

III. FORMATION, STRUCTURE AND WORKING PRINCIPLES

Formation and Structure of the Committee

- 4. The Committee consists of at least two members of the Board of Directors. The majority of Committee members are elected from among the non-executive members of the board. (Ref: Communiqué 4.5.9. numbered policy)
- 5. Committee members elect a chairman from among themselves. The chairman of the Committee is elected from among the independent board members. (Ref: Communiqué 4.5.3. numbered policy)
- 6. The Executive Chairman/General Manager shall not take part in the Committee. (Ref: Communiqué 4.5.4. numbered policy)
- 7. All the resources and support required to carry out their duties of the Committee are provided by the Board of Directors. The Committee may invite the administrator to their meetings and take their opinions as they deem necessary. (Ref: Communiqué 4.5.6. numbered policy)
- 8. The Committee shall be appointed by the Board of Directors for the duration of the Board of Directors' duties. The Board of Directors may change its member(s) as required during its term of office.

Working Principles

- 9. It works to identify the risks that may endanger the existence, development and continuation of the company, to implement the necessary measures related to the risks identified, and to manage the risk. (Ref: The principle no. 4.5.12/a of the Communiqué.)
- 10. Reviews risk management systems created to mitigate or remove the impact of threats and weaknesses in our assets and processes at least once a year. (Ref: 4.5.12/b numbered principle of the Communiqué.)
- 11. The Committee evaluates the situation in its report to the board of directors every two months, indicates the dangers, if any, and provides remedies. The Committee also sends its report to the auditor. (Ref: Turkish Commercial Code m. 378)
- 12. The Committee presents its opinion to the board of directors to establish internal control systems, including risk management processes that may minimize the impact of risks that may affect the company's stakeholders, especially shareholders. (Ref: Article 4.2.3 of the Communiqué. numbered policy)

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IV. COMMITTEE MEETINGS

- 13. The Committee meets at the company's headquarters at least six times a year, once every two months regarding its responsibilities. The timing of committee meetings is as consistent with the timing of board meetings as much as possible.
- 14. Decisions taken at Committee meetings are made in writing, signed by the Committee members and stored in an orderly manner.
- 15. The Committee presents to the Board of Directors with a report on the determinations and recommendations it has reached in relation to its field of duty and responsibility.

V. VALIDITY

16. This regulation was approved and adopted by the Board of Directors of Batıçim Batı Anadolu Çimento Sanayii A.Ş. dated 22.03.2013, adopted by resolution no. 1209/03-02 and entered into force as of 22.03.2013.

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